## Waimahia Intermediate Strategic Plan 2019 - 2021





#### Ko wai Waimahia?



#### Waimahia Intermediate School's whakatauki is taken from one of Kīngi Tāwhiao's visions:

#### Māku anō e hanga tōku nei whare

Ko te tāhuhu he hīnau ko ngā poupou he māhoe, patatē. Me whakatupu ki te hua o te rengarenga, Me whakapakari ki te hua o te kawariki.

#### I myself shall build my house.

The ridge-pole made of hīnau, supporting posts of māhoe & patatē Raise the people with the fruit of the rengarenga, Strenghthen them with the fruits of the kawariki.

Tāwhiao's vision of self-sufficiency and self-determination, of using the resources around you to forge a bright future is one we at Waimahia Intermediate have for our students. We believe that our students arrive at our gates with 'fruit' of their own, and that school should be a place that enhances who we are and what we bring to the table.

At Waimahia we work with our students so they are able to fashion their own house starting with the wealth of resources they and their whānau have at their disposal.

#### Our whare is upheld by three pou which represents both our vision and our core values.

Pou-tahu, the forward pou is MANA.

Mana speaks of ownership, self-efficacy, strong identity & integrity.

Pou tokomanawa, the middle pou is **MANAAKITANGA**.

Manaakitanga speaks of respect, service, inclusivity and an ethic of care.

Pou-tuarongo, the rear pou is MĀTAURANGA.

Mātauranga speaks of knowledge, inquiry, creativity, innovation.

These values underpin the way we enact all we do at Waimahia. These concepts are also the vision we have for our students. Our students will leave Waimahia

> Engaged, Achieving, Confident in their identity Mana, Manaakitanga, Mātauranga



### Re-storying Waimahia

Whakatauki

Vision

Māku anō e hanga tōku nei whare – We shall fashion our own house

Mana, Manaakitanga, Mātauranga - Engaged, Achieving, Confident in our Identity



#### Goals

Strategic

**Initiatives** 

1. Teaching & Learning
Student achievement is
accelerated through student
agency & effective teacher
& leader practice

Improve teacher & leader

- practice through cycles of inquiry & quality mentoring
  2. Embed moderation
- Embed moderation processes
- 3. Implement internal review plan
- 4. Improve teacher and awhi assessment & evaluation practices

2. Student Capability
Our students are engaged,
resourceful & equipped to
take their place in the world

- 1. Develop WIS Graduate Profile
- 2. Understand & build student agency through Active Learner PLD
- 3. Review & develop a mana enhancing PB4L plan
- 4. Develop a culturally responsive pedagogy

3. Culturally Relevant
Curriculum

The Waimahia curriculum and practices are relevant to the backgrounds of students and their whānau

- 1. Review WIS curriculum
- 2. Develop an integrated and progressive school-wide te reo Māori programme
- 3. Review, develop and promote Māori and Samoan bilingual programmes
- 4. Increase whānau engagement in their child's learning

4. School Reputation
Waimahia Intermediate is recognised as a successful school that caters for our local community

- Regularly share our good news stories with the wider community
- 2. Increase visibility in the community by leveraging school signage, digital platforms & direct marketing
- 3. Increase participation in community events
- 4. Regularly share achievement results with wider community

Success

Confident, achieving students with engaged whānau Highly skilled, motivated teachers

Continual improvement in all aspects of school based on regular and reliable review data

Delivering a responsive curriculum that caters for students' cultural, academic and social aspirations Waimahia Intermediate is seen by the community as an excellent choice for Year 7/8 education

Values MANA MANAAKITANGA MĀTAURANGA

#### Strategic Goals & Initiatives / Core Values

#### Mana

#### Manaakitanga

#### Mātauranga

**Teaching & Learning** 

Student achievement is accelerated through student agency & effective teacher & leader practice

Improve teacher & leader practice through cycles of inquiry & quality mentoring

Improve teacher & Awhi assessment & evaluation practices

Improve teacher & leader practice through cycles of inquiry & quality mentoring Embed moderation processes Implement internal review plan Improve teacher & Awhi assessment & evaluation practices

**Student Capability** 

Our students are engaged, resourceful & equipped to take their place in the world

Develop WIS Graduate Profile Understand and build student agency through Active Learner PLD Review & develop a PB4L plan that aligns with core values Develop a culturally responsive pedagogy

Develop a culturally responsive pedagogy

Culturally Relevant Curriculum

The WIS Curriculum & practices are relevant to the backgrounds of students & their whānau

Review WIS Curriculum
Review, develop & promote Māori & Samoan
bilingual programmes
Increase whānau engagement in their child's
learning

Review WIS Curriculum

Develop an integrated & progressive schoolwide te reo Māori programme

**School Reputation** 

WIS is recognised as a successful school that caters for our local community

Regularly share our good news stories with the wider community Increase visibility in the community

Increase participation in community events

Regularly share achievement results with wider community

### Re-storying Waimahia - 3 Year Outlook

2019

2020

2021

Goal 1: Teaching and Learning Teacher & leader inquiries
Refine mentoring
Build teacher knowledge – Maths, Digital
Tech, Active learner PLD
Regular internal review &moderation
Consistent assessment & data analysis

Teacher-led inquiries
Continue mentoring
Build teacher knowledge – Core Curriculum
Develop Effective Teaching Profile
Consistent assessment & data analysis
Embed internal, explore external moderation

Review inquiry & mentoring practices
Link effective teaching profile to appraisal
Internal & external moderation
Review internal review model
Review assessment & data analysis practices

Goal 2: Student Capability

Understand & build student agency
Plan sensitive reporting of Awhi programmes
PB4L review, restorative practices PLD
Understand & build culturally responsive
pedagogy

Students tracking own learning
Sensitive reporting of Awhi programmes
PB4L review, restorative practices PLD
Link culturally responsive pedagogy to
effectice teaching profile

Sensitive reporting of Awhi programmes Students tracking own learning PB4L review, restorative practices PLD Review culturally responsive pedagogy & practices

Goal 3: Culturally Relevant Curriculum

Unpack Tapasā, Te Aho Arataki Review curriculum statements as per plan Develop Māori & Pasifika Education Plan Plan te reo Māori student & teacher learning Review curriculum statements as per plan
Implement Māori & Pasifika Education Plan
te reo Māori student & teacher learning
Heritage language experts from community

Review curriculum statements as per plan
Implement Māori & Pasifika Education Plan
te reo Māori student & teacher learning

Goal 4: School Reputation Establish student 'Wassup @ Waimahia' team Regularly share success stories on multiple platforms

Update signage & murals at front of school Participate in 1 more community event Regular whānau hui New student 'Wassup @ Waimahia' team
Redesign website
Update signage & murals within school
Participate and/or host a community event
Plan pou & waharoa

New student 'Wassup @ Waimahia' team Redesign website Participate and/or host a community event Regularly share success stories Implement pou & waharoa

## Goal 1: Teaching & Learning

Student achievement is accelerated through student agency & effective teacher & leader practice

	Initiative 1	Initiative 2	Initiative 3	Initiative 4
	Improve teacher & leader practice through cycles of inquiry & quality mentoring	Embed moderation processes	Implement internal review plan	Improve teacher & Awhi assessment & evaluation processes
2019	<ul> <li>Develop &amp; implement teacher inquiries linked to student learning needs</li> <li>Continue cycles of focused observations with student &amp; leader feedback</li> <li>Develop expectations &amp; implement regular coaching &amp; mentoring for DP, LoLs, teachers</li> </ul>	<ul> <li>Implement moderation processes in reading, writing, maths</li> <li>Develop and implement a plan for moderating best fit curriculum levels in technology and the arts</li> </ul>	<ul> <li>Use internal review process to implement reviews as per Internal Evaluation Schedule</li> <li>Update emerging reviews each term</li> <li>Schedule emerging reviews into year overview</li> </ul>	<ul> <li>Implement teaching assessment and evaluation practices</li> <li>Embed data analysis procedures</li> <li>Review Awhi assessment practices</li> <li>Develop a plan for sensitive reporting of Awhi programme to BOT</li> </ul>
2020	<ul> <li>Develop &amp; implement plan for teacher led cycles of focused observations &amp; feedback</li> <li>Continue to implement regular coaching &amp; mentoring for all staff</li> <li>Develop Effectve Teacher Profile</li> </ul>	<ul> <li>Embed moderation processes in reading, writing, maths</li> <li>Explore opportunities to moderate across the kāhui ako</li> <li>Implement moderation processes for technology &amp; the arts</li> </ul>	<ul> <li>Use internal review process to implement reviews as per Internal Evaluation Schedule</li> <li>Update emerging reviews each term</li> <li>Schedule emerging reviews into year overview</li> </ul>	<ul> <li>Embed teaching assessment and data analysis practices</li> <li>Implement Awhi assessment and reporting practices</li> </ul>
2021	<ul> <li>Review teaching as inquiry practices</li> <li>Review coaching and mentoring practices</li> <li>Implement Effective Teacher strategies across curriculum</li> </ul>	<ul> <li>Embed across school moderation processes in reading, writing, maths</li> <li>Develop &amp; implement plan for moderating across the kāhui ako</li> <li>Embed moderation processes for technology and the arts</li> </ul>	<ul> <li>Use internal review process to implement reviews as per Internal Evaluation Schedule</li> <li>Update emerging reviews each term</li> <li>Schedule emerging reviews into year overview</li> </ul>	<ul> <li>Review assessment and data analysis practices</li> <li>Embed Awhi assessment and reporting practices</li> </ul>
Measures	See core curriculum targets All teachers working at stage 3 of capabilities matrix	Moderation shows closer alignment of judgements amongst teachers Triangulated assessment information	Review documentation, BOT reports & minutes, amended school documentation	Data analysis are teacher led Awhi team regularly reporting efficacy of programmes to BOT

### Goal 2: Student Capability

Our students are engaged, resourceful & equipped to take their place in the world

	Initiative 1	Initiative 2	Initiative 3	Initiative 4
	Develop WIS Graduate Profile	Understand & build student agency through Active Learner PLD	Review & develop mana enhancing PB4L plan	Develop a culturally responsive pedagogy
2019	<ul> <li>Explore &amp; record Mahia's attributes from pūrakau</li> <li>Use whānau &amp; student voice to prioritise descriptors of success after 2 years at WIS</li> <li>Link descriptors to active learner traits</li> </ul>	<ul> <li>Continue to develop teaching &amp; student understanding of active learner capabilities</li> <li>Implement teaching strategies that increase student agency</li> </ul>	<ul> <li>Review PB4L purpose against values, active learner traits</li> <li>Develop PB4L plan</li> <li>Train key staff in restorative practices</li> <li>Develop understanding of mana enhancing language</li> </ul>	<ul> <li>Unpack Ka Hikitia, Tātaiako, Tapasā</li> <li>Build understanding of what culturally responsive pedagogy is through professional reading</li> <li>Critically analyse own beliefs about student efficacy</li> </ul>
2020	Synthesise descriptors of success using MAHIA as acronym Review descriptors against school core values Whānau & student review of graduate profile	<ul> <li>Develop active learner capabilities matrix in student speak</li> <li>Develop student ability to track own learning on capabilities and learning progression matrices</li> </ul>	<ul> <li>Implement PB4L plan</li> <li>Train 3 more staff in restorative practices</li> <li>Explicitly promote &amp; teach prosocial skills based on behaviour journal data</li> </ul>	<ul> <li>Link culturally responsive pedagogy indicators to Effective Teacher Profile</li> <li>Continue to critically analyse own beliefs that influence our pedagogy</li> <li>Introduce teacher talk analysis tool (talanoa)</li> </ul>
2021	<ul> <li>Adopt WIS graduate profile</li> <li>Align reporting processes to graduate profile indicators</li> </ul>	<ul> <li>Embed student use of learning progressions &amp; capabilities matrices for self-tracking and goal setting</li> <li>Use tuakana/teina mentoring to build capability of new students</li> </ul>	<ul> <li>Implement PB4L plan</li> <li>Train 3 more staff in restorative practices</li> <li>Explicitly promote &amp; teach prosocial skills based on behaviour journal data</li> </ul>	<ul> <li>Continue to critically analyse own beliefs that influence our pedagogy</li> <li>Implement teacher talk analysis plan across whole school</li> </ul>
Measures	Graduate profile aligns with vision & core values and approved by whānau	90% Year 8 students working at stage 3 of student matrices 90% Year 7 students working at stage 2 of student matrices	Positive shifts in Student Wellbeing survey 50% decrease in eTap behaviour entries	Teacher observations show positive shifts using cultural competency indicators (Ka Hikitia, Tātaiako, Tapasā)

## Goal 3: Culturally Relevant Curriculum

The Waimahia curriculum and practices are relevant to the backgrounds, strengths & interests of students and their whānau

	Initiative 1	Initiative 2	Initiative 3	Initiative 4
	Review the Waimahia Curriculum	Develop an integrated and progressive te reo Māori programme	Review, develop and promote Māori and Samoan bilingual programmes	Increase whānau engagement in their child"s learning
2019	<ul> <li>Unpack Tapasā Cultural Competencies Framework and make links to Tātaiako &amp; Ka Hikitia</li> <li>Review curriculum statements as per Internal Evaluation Schedule</li> <li>Engage with Manurewa &amp; Turangawaewae Marae to increase staff understanding of local curriculum</li> </ul>	<ul> <li>Unpack learning progressions in Te Aho Arataki Marau</li> <li>Plan and implement te reo Māori learning programmes focused on level 1 &amp; 2 outcomes</li> <li>Provide opportunities for staff to learn te reo Māori through Te Wānanga o Aotearoa</li> </ul>	<ul> <li>Develop &amp; implement education plan for Te Manukura Maia and Apolima</li> <li>Explore opportunities for wānanga/sootaga opportunities</li> <li>Engage with whānau/aiga through regular hui/fono</li> <li>Improve bilingual teaching theory &amp; practice through MAPSS PLD</li> </ul>	<ul> <li>Establish regular whānau hui in teams &amp; bilingual classes</li> <li>Review home-school conferences format</li> <li>Identify &amp; engage local language experts to support community engagement</li> <li>Buddy teachers to share strategies for building relationships with whānau</li> </ul>
2020	<ul> <li>Review curriculum statements as per Internal Evaluation Schedule</li> <li>Integrate Tapasā, Tātaiako, Kā Hikitia practices into Effective Teaching Profile</li> <li>Induct all new staff to local curriculum and school whakapapa</li> </ul>	<ul> <li>Plan and implement te reo Māori learning programmes focused on level 1 &amp; 2 outcomes</li> <li>Introduce and trial strategies for integrating new kupu &amp; kīanga across curriculum contexts</li> </ul>	<ul> <li>Implement education plan for Te         Manukura Maia and Apolima</li> <li>Continue wānanga/sootaga with other         schools including noho marae/malaga</li> <li>Improve bilingual teaching theory &amp;         practice through TESSOL PLD</li> </ul>	Continue regular whānau hui using heritage language groups where appropriate     Plan & implement new home-school conference format
2021	<ul> <li>Review curriculum statements as per Internal Evaluation Schedule</li> <li>Induct all new staff to local curriculum and school whakapapa</li> </ul>	<ul> <li>Plan and implement te reo Māori learning programmes</li> <li>Integrate new kupu &amp; kīanga across curriculum contexts</li> </ul>	<ul> <li>Implement education plan for Te         Manukura Maia and Apolima     </li> <li>Improve bilingual teaching theory &amp;         practice through TESSOL PLD     </li> </ul>	<ul> <li>Continue regular whānau hui using heritage language groups where appropriate</li> <li>Embed home-school conference format</li> </ul>
Measures	Documentation of curriculum Planning & implementation of curriculum	Teachers collaboratively plan & implement te reo learning programme	Documentation of education plan Observations show improved practice.	Positive shifts on student, parent surveys Anecdotal feedback from whānaui hui

aligned with bilingual theory

All students achieve level 2 by end of

shows alignment with curriculum

guidelines

## Goal 4: School Reputation

Waimahia Intermediate is recognised as a successful school that caters for our local community

	Initiative 1	Initiative 2	Initiative 3	Initiative 4
	Regularly share our good news stories with the wider community	Increase visibility in the community by leveraging signage, digital platforms & direct marketing	Increase our participation in community events	Regularly share achievement results with the wider community
2019	<ul> <li>Establish a student news team to produce a weekly news-clip of 'Wassup @ Waimahia'</li> <li>Assign teams/teachers to sharing learning stories in newsletter, fb, website each week</li> <li>Print fb 'year book' for school library and office</li> </ul>	<ul> <li>Update road front school sign</li> <li>Plan and implement murals on astro-turf end of blocks 2 &amp; 3 to depict core values &amp; whānau groups</li> <li>Design &amp; plan pou and waharoa</li> <li>Regularly update school website, fb</li> <li>Develop &amp; implement a plan for direct marketing approaches</li> </ul>	<ul> <li>Continue to participate in current community events</li> <li>Explore local events &amp; develop a plan for increased participation</li> <li>Liaise with feeder schools to explore opportunities to participate in their events</li> </ul>	<ul> <li>Profile a student of the week on fb/website/newsletter who exemplifies graduate profile traits</li> <li>Share achievement results on website, at parent interviews &amp; in newsletters at beginning, middle, end of year</li> <li>Share prize-giving awards in newsletter, year book, website, fb</li> </ul>
2020	<ul> <li>Establish new 'Wassup @ Waimahia' production team</li> <li>Teams/Teachers continue to share weekly learning stories in newsletter, fb, website</li> <li>Print fb year book for library and office</li> </ul>	<ul> <li>Update school signage/murals around the school &amp; plan for regular maintenance</li> <li>Implement plan for pou and waharoa</li> <li>Regularly update school website, fb Implement plan for direct marketing</li> </ul>	Continue to participate in current community events Implement local and feeder school events participation plan Explore opportunities to a host community/feeder school event	<ul> <li>Continue all of the above</li> <li>Review with parents suitability of sharing methods</li> <li>Develop a timetabled plan for sharing achievement results</li> </ul>
2021	<ul> <li>Establish new 'Wassup @ Waimahia' production team</li> <li>Teams/Teachers continue to share weekly learning stories in newsletter, fb, website</li> <li>Print fb year book for library and office</li> </ul>	<ul> <li>Maintain new signage/murals</li> <li>Regularly update school website, fb</li> <li>Implement plan for direct marketing</li> <li>Review promotion activities to date and develop a long term plan for promoting the school</li> </ul>	Continue to participate in current community events Implement local and feeder school events participation plan Host a community event	<ul> <li>Implement plan for sharing achievement results and student profiles</li> <li>Review with parents suitability of sharing methods</li> </ul>
Measures	Increased engagement, likes, shares on different media	Increased engagement, likes, shares on different media	Increased opportunities for student involvement in community events	Parent voice

### Annual Plan – Student Capability

Our students are engaged, resourceful & equipped to take their place in the world

Initiatives	Term 1	Term 2	Term 3	Term 4			
	Implement teaching assessment and evaluation	practices					
Develop WIS Graduate Profile	Embed data analysis procedures						
	Review Awhi assessment practices	Review Awhi assessment practices  Develop a plan for sensitive reporting of Awhi programme outcomes to BOT					
Understand & build student agency	Implement moderation processes in reading, writing, maths						
through Active Learner PLD		Develop and implement a plan for moderating best fit curriculum levels in technology and the arts					
	Internal review of Arts, Technology, PE/Health		Internal review of Languages, Culturacy,	riew of Languages, Culturacy, Passion Projects			
Review & develop a mana-enhancing PB4L plan	Termly updates of any emerging reviews, policies	s/procedures/kaupapa book changes from reviews					
. 5-12 plan				Schedule emerging reviews into 2020			
Develop a culturally responsive pedagogy	Develop & share guidelines for documentation and storage of assessment and review data						

### **Annual Plan - Teaching & Learning**

Student achievement is accelerated through student agency & effective teacher & leader practice

Initiatitives	Term 1		Term 2		Term 3		Term 4	
Improve teacher & leader practice	Develop and implement itera	ative teacher and leader inq	uiries with cycles of observations and	feedback				
through cycles of inquiry & quality mentoring	Review mentoring structure	& guidelines Imple	ment regular mentoring of all staff					
memoring								
Embed moderation processes	All teaching staff participate in DMIC PLD							
	Increase teacher learning progressions knowledge through QLCs – focus on core curriculum, Digital Technologies Curriculum							
Implement internal review plan	All teaching staff participate	in Active Learner PLD		Continue devel	opment of graduate profil	le		
Improve teacher and Awhi assessment &	Termly whānau hui in teams	and bilingual classes						
evaluation practices	Recruit local language expert	ts		Review home s	chools conference format			

### Annual Plan – Student Capability

Our students are engaged, resourceful & equipped to take their place in the world

Activity/Output	Who	Resources	Indicators/Measures of Success	Review
Assess & evaluate student learning regularly and analyse information formatively	Teachers, leaders	Time, Guidelines	Teaching & learning programmes are based on data analysis of reliable assessment information	
Review Awhi assessment practices & develop a plan based on what info is needed to make good decisions and meet BOT assurance needs	Awhi Team, Leaders	Time, Internal PLD	Awhi programmes will show added value against student outcomes Sensitive reporting received & minuted at BOT meetings	
Implement moderation processes in reading, writing, maths	Literacy & Maths Leaders	QLC Time, PLD hours	Moderation processes show greater alignment in teacher judgements across the school	
Internal review as per Internal Evaluation Schedule. Document any emerging reviews. Update policies/procedures/kaupapa book.	Teachers, Leaders, BOT, whānau	Time, language experts	Review documentation, BOT reports & minutes, amended policies/procedures/kaupapa booklet show changes. Shared understanding of changes and why changes were made.	
Develop, share & implement guidelines for documentation & storage of assessment & review information	Leaders, Teachers	QLC Time	Shared understanding, access and use of assessment and review information User friendly, up to date information is easily accessible when needed.	

# Annual Plan – Culturally Relevant Curriculum The Waimahia curriculum & practices are relevant to the backgrounds of students & their

whanau

Initiatives	Term 1	Term 2	Term 3	Term 1				
Review WIS Curriculum	Review curriculum statements as per Internal Ev	aluation Schedule						
Review Wis Curriculum	Engage with local marae to increase staff knowle	edge of local curriculum	Unpack Tapasā Cultural Competencies, make links t	o Tātaiako/Ka Hikitia				
Develop an integrated and progressive te		Unpack learning progressions in Te Aho Arataki Marau	Plan and implement te reo Māori learning programmes focused on level 1 & 2 outcomes					
reo Māori programme	Provide opportunities for staff to learn te reo Māori through Te Wānanga o Aotearoa							
	Develop & implement education plan for Te Manukura Maia and Apolima							
Review, develop and promote Māori and Samoan bilingual programmes	Engage with whānau/aiga through regular hui/fono							
Samean Simigaal Programmes	Improve bilingual teaching theory & practice thro	ough MAPSS PLD	Explore opportunities for wānanga/sootaga opportunities					
Increase whānau engagement in their	Review PB4L plan against Waimahia core	Develop a plan that enhances student mana, manaakitanga & mātauranga						
child's learning	values, active learner traits, graduate profile	Train key staff in restorative practices						

# Annual Plan – Culturally Relevant Curriculum The Waimahia curriculum & practices are relevant to the backgrounds of students & their

whanau

Activity/Output	Who	Resources	Indicators/Measures of Success	Review
Review curriculum statements as per Internal Evalutation Schedule	Teachers, Leaders, BOT, whānau	QLC Time, language experts	Review documentation, BOT reports & minutes, amended policies/procedures/kaupapa booklet show changes. Shared understanding of changes and why changes were made.	
Engage with local marae to increase staff knowledge of local curriculum	Leaders, Kaumatua	SOD	Planning & implementation of curriculum aligned to NZC and local curriculum	
Unpack Tapasā, make links to Tātaiako/Ka Hikitia	Leaders	QLC Time	Increased cultural responsive practices evident in teaching	
Plan & implement te reo Māori learning programme using Te Aho Arataki Marau	Teachers, Leaders	QLC Time	Teachers collaboratively plan & implement te reo learning programme Increase student achievement against Te Aho Arataki levels	
Develop & implement education plan for TMM & Apolima	Bilingual teachers, Leaders, PLD Facilitator	Release, PLD hours	Improved practice, aligned with bilingual theory Documentation of education plan	
Review PB4L practices & develop plan aligned with core values	Leaders, PB4L team	QLC Time	Decrease in eTap entries Positive shifts in Student Wellbeing Survey	

# Annual Plan – School Reputation Waimahia Intermediate is recognised as a successful school that caters for our local

community

Initiatives	Term 1	Term 2	Term 3	Term 4			
Regularly share our good news stories	Establish a student news team to produce weekly 'Wassup @ Waimahia'	Print fb 'year book' for school library and office					
with the wider community	Assign teams/teachers to sharing learning storie	s in newsletter, fb, website each week					
Increase visibility in the community by	Update road front school sign		Design & plan pou and waharoa				
leveraging signage, digital platforms &	Plan and implement murals on R7, R8 Develop & implement a plan for direct marketing						
direct marketing	Regularly update school website, fb						
Increase our participation in community	Continue to participate in current community events						
Increase our participation in community events		Explore local events & develop a plan for Liaise with feeder schools to explore opportunities to participate in their events increased participation					
Regularly share achievement results with	Profile a student of the week on fb/website/newsletter who exemplifies graduate profile traits						
the wider community	Share achievement results on website, at parent interviews & in newsletters at beginning, middle, end of year						

# Annual Plan – School Reputation Waimahia Intermediate is recognised as a successful school that caters for our local

community

Activity/Output	Who	Resources	Indicators/Measures of Success	Review
'Wassup @ Waimahia' news team set up	TIC	Devices, CRT	Regular clips of school news available for multiple uses Student learning multi-media skills	
Regular sharing of learning stories & update of fb, website, newsletter	Teachers, Leaders	Time	Parents & community are well-informed of who we are, what's happening Increased engagement on social media	
Road frontage sign & mural update; design & plan pou & waharoa	Property Committee	\$40K, kaumatua	School identity visible from the road	
Develop & implement plan for direct marketing	Leaders, BOT	Time, \$5K	Parents & community are well-informed of who we are, what's happening	
Plan & implement increased participation in community events	Leaders, Teachers	CRT	Parents & community are well-informed of who we are, what's happening	
Regularly share achievement results on website, parent interviews, newsletters	Curriculum leaders	CRT	Parents & community are more informed of our achievement results	

### **Annual Plan - Teaching & Learning**

Student achievement is accelerated through student agency & effective teacher & leader practice

Initiative	Activity/Output	Who	Resourc es	Indicators/Measures of Success	Review
eader es of oring	Develop & implement iterative teacher & leader inquiries linked to student learning needs	Teachers, Leaders	CRT, PLD Hours	All inquiries measured against impact on student outcomes	
ing & le gh cycl y ment	Continue cycles of focused observations in literacy with student voice & feedback	Leaders	CRT, PLD Hours	Positive shifts on teacher/leader capabiltiies	
ve teaching & leader ce through cycles of / & quality mentoring	Develop expectations & implement regular coaching & mentoring for all staff		CRT, PLD Hours	Positive shifts on teacher capabilties matrix. Positive shifts in maths achievement. Refinement of Effective Teacher Profile	
Improve t practice t inquiry & 6	All teachers participate in DMIC PLD	PLD Facilitator, Maths leader			
ed modration :esses	Implement moderation processes in reading, writing, maths	Leaders	Leaders hip time, CRT	Positive shifts on teacher capabilities matrix. Increased clarity for teachers of what to teach and when	
Embed r processe	Develop & implement a plan for moderating best fit curriculum levels in technology & the arts	Leaders, PLD Facilitator	CRT, PLD Hours	Positive shifts on student/teacher/leader capabilities matrices. Student achievement tracking	
Sei	Use internal review process to implement reviews as per Internal Evaluation Schedule	Teachers, Leaders	QLC Time	Graduate profile complete	
Implement internal review plan	Update emerging reviews each term	Teachers, leaders	Time	Increased numbers of whānau attendance, whanau feedback	
Imple inter plan	Schedule emerging reviews into year overview				
	Implement teaching assessment & evaluation practices				
each * t	Embed data analysis procedures				
mprove teacher & Awhi assessment & evaluation processes	Review Awhi assessment practices				
mpr & Aw asseg evalu	Develop a plan for sensitive reporting of Awhi programmes to BOT				